## **Pro-Forma Operating Budget**

Project:			# Beds	-	16
Boston Community Cooperatives, Inc.			Charge Increase		2%
Example Property			Expense Increase		3%
28 Moreland St, Somerville MA, 02145			Vacancy Factor		5%
Income	Year 1	Year 2	Year 3	Year 4	Year 5
Member charges*	118,560.00	120,931.20	123,349.82	125,816.82	128,333.16
<b>Gross Potential Income</b>	118,560.00	120,931.20	123,349.82	125,816.82	128,333.16
Vacancy factor	5,928.00	6,046.56	6,167.49	6,290.84	6,416.66
<b>Total Effective Income</b>	112,632.00	114,884.64	117,182.33	119,525.98	121,916.50
Expenses					
<b>Operating Expenses</b>					
Repairs/Operating Costs	11,716.80	12,068.30		•	13,187.36
Property Taxes	9,466.20	9,750.19	10,042.69	10,343.97	10,654.29
Insurance	1,600.00	1,648.00	1,697.44	1,748.36	1,800.81
Utilities  Co. or Education	10,560.00	10,876.80	11,203.10	11,539.20	11,885.37
Co-op Education	300.00	309.00	318.27	327.82	337.65
Development Fund	800.00	824.00	848.72	874.18	900.41
<b>Total Operating Expenses</b>	34,443.00	35,476.29	36,540.58	37,636.80	38,765.90
<b>Net Operating Income</b>	78,189.00	79,408.35	80,641.75	81,889.18	83,150.60
Debt Service	71,880.10	71,880.10	71,880.10	71,880.10	71,880.10
<b>Total Expenses</b>	106,323.10	107,356.39	108,420.68	109,516.90	110,646.00
Net Income (Loss)	6,308.90	7,528.25	8,761.65	10,009.08	11,270.50
Debt Service Coverage Ratio	1.09	1.10	1.12	1.14	1.16

<sup>\*</sup> Charges do not include food.

## **Inputs and Assumptions**

What we hope to prove with this Pro-Forma statement is that (given adequate financing) it will be possible to operate at our current operating costs. Currently we pay \$617.50/member/month, including our below market rent. Hence the number we have targeted for the "Monthly Charges" section of this report.

It should also be noted that we are not expecting to have to renovate (see "Development Budget").

In addition, we have made the following assumptions in order to estimate figures.

Interest Rate (Primary)	9.00%
Interest Rate (Kagawa)	8.00%
Interest Rate (Members & Supporters)	8.00%
Amortization (Primary)	20
Amortization (Kagawa)	10
Amortization (Members & Supporters)	10
Loan % (Primary)	75%
Loan % (Kagawa)	6.67%
Loan % (Members & Supporters)	20%
Initial Equity per Person	617.5
Depreciation (\$/month/\$10,000)	\$-27.80

We calculate yearly repair costs as Depreciation - Replacement Reserve, corrected for vacancy.

Taxes 1.58%

Somerville residential real estate tax in 2001 was 1.289%. We have added to this guesses for other local taxes.

Cost of Property 600,000.00

This is a typical price for a 3-family home in Somerville.

Number of People	16
Charge Increase	2%
Expense Increase	3%
Replacement Reserves	2%
Operating Reserves	3%
Vacancy Factor	5%
Utility/Person	660